

Cabinet

Tuesday 16 September 2025

11.00 am

Ground floor meeting rooms, 160 Tooley Street, London SE1 2QH

Membership

Councillor Sarah King (Chair)
Councillor Jasmine Ali

Councillor Evelyn Akoto
Councillor John Batteson

Councillor Stephanie Cryan

Councillor Helen Dennis

Councillor Natasha Ennin

Councillor James McAsh

Councillor Portia Mwangangye

Councillor Michael Situ

Portfolio

Leader of the Council
Deputy Leader and Cabinet Member for Children, Education and Refugees
Cabinet Member for Health and Wellbeing
Cabinet Member for Climate Emergency, Jobs and Business
Cabinet Member for Equalities, Democracy and Finance
Cabinet Member for New Homes and Sustainable Development
Cabinet Member for Community Safety and Neighbourhoods
Cabinet Member for Clean Air, Streets and Waste
Cabinet Member for Leisure, Parks and Young People
Cabinet Member for Council Homes

INFORMATION FOR MEMBERS OF THE PUBLIC

Access to information

You have the right to request to inspect copies of minutes and reports on this agenda as well as the background documents used in the preparation of these reports.

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If you are a resident of the borough and have paid someone to look after your children, an elderly dependant or a dependant with disabilities so that you could attend this meeting, you may claim an allowance from the council. Please collect a claim form at the meeting.

Access

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Contact

Email: paula.thornton@southwark.gov.uk; constitutional.team@southwark.gov.uk

Members of the committee are summoned to attend this meeting

Althea Loderick

Chief Executive

Date: 8 September 2025



Cabinet

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11.00 am

Ground floor meeting rooms, 160 Tooley Street, London SE1 2QH

Order of Business

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PART A - OPEN BUSINESS

MOBILE PHONES

Mobile phones should be turned off or put on silent during the course of the meeting.

1. APOLOGIES

To receive any apologies for absence.

2. NOTIFICATION OF ANY ITEMS OF BUSINESS WHICH THE CHAIR DEEMS URGENT

In special circumstances, an item of business may be added to an agenda within five clear working days of the meeting.

3. NOTICE OF INTENTION TO CONDUCT BUSINESS IN A CLOSED MEETING, AND ANY REPRESENTATIONS RECEIVED 1 - 3

To note the items specified which will be considered in a closed meeting.

4. DISCLOSURE OF INTERESTS AND DISPENSATIONS

Members to declare any interests and dispensations in respect of any item of business to be considered at this meeting.

Item No.	Title	Page No.
5.	PUBLIC QUESTION TIME (15 MINUTES)	
	To receive any questions from members of the public which have been submitted in advance of the meeting in accordance with the cabinet procedure rules. The deadline for the receipt of public questions is midnight Wednesday 10 September 2025.	
6.	DEPUTATION REQUESTS	
	To consider any deputation requests. the deadline for the receipt of deputation requests is midnight Wednesday 10 September 2025.	
7.	MINUTES	4 - 8
	To approve as a correct record the minutes of the open section of the meeting held on 7 July 2025.	
8.	CLIMATE CHANGE STRATEGY AND ACTION PLAN UPDATE AND ANNUAL REPORT	9 - 27
	To approve updates to the climate change strategy and action plan and note progress made in the 2024-25 annual report.	
9.	OUTCOME OF THE COMMUNITY SAFETY REVIEW AND IMPLEMENTATION PLAN	28 - 60
	To agree to the council's new service model for community safety and phased delivery plan and note the progress already made.	
10.	RESIDENT EXPERIENCE PLAN 2025-2030	61 - 109
	To approve the Resident Experience Plan 2025 – 2030 (REP) and agree actions and priorities arising.	
11.	ALLOCATIONS FOR STRATEGIC COMMUNITY INFRASTRUCTURE LEVY FUNDING	110 - 119
	To agree the allocation of strategic community infrastructure levy funding of up to £2,500,000 to fit out of the Women's Safety Centre.	

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12.	POLICY AND RESOURCES: CAPITAL MONITORING REPORT 2025-26 AND SOUTHWARK 2030 STRATEGIC ALIGNMENT	120 - 163
	To note the forecast capital out-turn position and agree variations to the general fund and housing investment capital programme.	
13.	POLICY AND RESOURCES: REVENUE MONITORING REPORT 2025-26	164 - 188
	To note the forecast revenue out-turn position.	
14.	CASH INCENTIVE SCHEME (HOME PURCHASE GRANT) AMENDMENT TO POLICY	189 - 195
	To approve changes to the home purchase grant, cash incentive policy for the inclusion of the purchase of one-bedroom properties in the scheme.	
15.	RESPONSE TO THE EDUCATION AND LOCAL ECONOMY SCRUTINY COMMISSION: REVIEW OF EDUCATION AND HEALTH CARE PLAN (EHCP), SPECIAL EDUCATIONAL NEEDS AND DISABILITIES (SEND) PROVISIONS AND INCLUSIONS IN SCHOOLS	196 - 207
	To consider the responses to the recommendations in respect of the scrutiny commission report.	
16.	RESPONSE TO HOUSING SCRUTINY COMMISSION RECOMMENDATIONS ON THE DRAFT RESIDENT ENGAGEMENT STRATEGY	208 - 217
	To consider the responses to the recommendations in respect of the scrutiny commission report.	
17.	RESPONSE TO THE EDUCATION AND LOCAL ECONOMY SCRUTINY COMMISSION: REVIEW OF THE DRAFT TOWN CENTRE ACTION PLAN, YOUTH EMPLOYMENT SUPPORT AND EAST STREET TRADERS	218 - 236
	To consider the responses to the recommendations in respect of the scrutiny commission report.	

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18.	RESPONSE TO THE HEALTH AND SOCIAL CARE SCRUTINY COMMISSION: NURSING CARE HOME DELIVERY SCRUTINY REVIEW REPORT	237 - 254
	To consider the responses to the recommendations in respect of the scrutiny commission report.	
19.	REPORT OF THE ENVIRONMENT SCRUTINY COMMISSION 2024/25: EXPLORING THE PHYSICAL AND MENTAL HEALTH AND WELLBEING IMPACTS OF ACTIVE TRAVEL AND ACCESS TO NATURE SCRUTINY REVIEW REPORT	255 - 256
	To consider recommendations from the environment scrutiny commission in respect of environmental health scrutiny review.	
20.	REPORT OF THE HOUSING SCRUTINY COMMISSION: OUTCOME OF THE REVIEW OF THE CANADA ESTATE 2017/18, FAIR STREET / DEVON MANSIONS 2018/19 AND KIRBY ESTATE 2018/19 QHIP MAJOR WORKS PROJECTS	257 - 263
	To consider recommendations from the housing scrutiny commission in respect of the outcome of the review of the Canada Estate 2017/18, Fair Street / Devon Mansions 2018/19 and Kirby Estate 2018/19 major works projects.	
21.	GATEWAY 1: PROCUREMENT STRATEGY APPROVAL: PROVISION OF LEARNING DISABILITY SUPPORTED LIVING SERVICES	264 - 316
	To approve the procurement strategy for the provision of learning disability supported living services.	
22.	GATEWAY 1: PROCUREMENT APPROACH FOR HOME TO SCHOOL TRANSPORT SEND VEHICLES FRAMEWORK	317 - 339
	To approve the procurement strategy for the special educational needs and disabilities (SEND) vehicles framework.	
23.	AUTHORISATION OF DEBT WRITE-OFFS OVER £50,000 AND UP TO £250,000 FOR COMMERCIAL RENT DEBT	340 - 344
	To approve to write off debts over which are irrecoverable.	

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24. MOTIONS FROM COUNCIL ASSEMBLY	345 - 364
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To consider the following motions referred from council assembly July 2025 meeting as follows:

- Keeping Southwark Safe: Fighting crime and the causes of crime
- Southwark welcomes 400th refugee family
- Southwark Stands Against Welfare Cuts
- Making Space for Girls in Parks and Open Spaces
- Implementation of a Tourist Tax
- Limiting the spread of damaging gambling premises in the Blue.

25. APPOINTMENT TO LONDON COUNCILS TRANSPORT ENVIRONMENT COMMITTEE (S101 JOINT COMMITTEE) / JPP PANEL / SOUTHWARK TENANT MANAGEMENT ORGANISATION COMMITTEE 2025-26	365 - 368
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DISCUSSION OF ANY OTHER OPEN ITEMS AS NOTIFIED AT THE START OF THE MEETING

EXCLUSION OF PRESS AND PUBLIC

The following items are included on the closed section of the agenda. The Proper Officer has decided that the papers should not be circulated to the press and public since they reveal confidential or exempt information as specified in paragraphs 1-7, Access to Information Procedure Rules of the Constitution. The specific paragraph is indicated in the case of exempt information.

The following motion should be moved, seconded and approved if the cabinet wishes to exclude the press and public to deal with reports revealing exempt information:

“That the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in paragraphs 1-7, Access to Information Procedure Rules of the Constitution.”

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PART B - CLOSED BUSINESS

- 26. MINUTES**
- 27. GATEWAY 1 - PROCUREMENT STRATEGY APPROVAL:
PROVISION OF LEARNING DISABILITY SUPPORTED LIVING
SERVICES**
- 28. AUTHORISATION OF DEBT WRITE-OFFS OVER £50,000 AND
UP TO £250,000 FOR COMMERCIAL RENT DEBT**

**DISCUSSION OF ANY OTHER CLOSED ITEMS AS NOTIFIED AT
THE START OF THE MEETING AND ACCEPTED BY THE CHAIR
AS URGENT**

Date: 8 September 2025